



## QbD –Quality by Design

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### Motivation

Integration of prior knowledge and pharmaceutical development into CMC submission and review

Quality

- “Good pharmaceutical quality represents an acceptably low risk of failing to achieve the desired clinical attributes.”

Quality by Design (QbD)

- “Means that product and process performance characteristics are scientifically designed to meet specific objectives, not merely empirically derived from performance of test batches.”

Janet Woodcock (Am Pharm Rev, 2004)

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## What is QbD?

- The application of formal risk assessment, risk management and risk mitigation techniques to the manufacture and control of drugs
- A systematic approach to development that begins with predefined objectives. It emphasizes product and process understanding and process control
- Based on sound science and quality risk management
- An on-going process

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## QbD Fundamental

“It is important to recognize that quality cannot be tested into products, i.e., quality should be built in by design.”

(ICH8)

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## QbD benefits

- Getting at the right process knowledge => Value to manufacturers, FDA and patients (Kelly Canter, 2006)
- Have a maximally efficient, agile, flexible pharmaceutical manufacturing sector that reliably produces high-quality drug products without extensive regulatory oversight (Janet Woodcock, 2005)
- Create a harmonized pharmaceutical quality **system** applicable across the **life cycle** of the product emphasizing an **integrated** approach to **quality risk management and science** (Moheb M. Nasr, 2007)

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## QbD significance

- QbD means designing and developing formulations and manufacturing processes to ensure a predefined quality
- QbD requires understanding how formulation and manufacturing process variables influence product quality
- QbD ensures product quality with effective control strategy (*along with ICH Q9 and Q10*)

(Lawrence X. Yu, FDA)

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## *Flexibility*

- Working within the design space is not considered as a change.
- Movement out of the design space is considered to be a change and would normally initiate a regulatory post approval change process.

(ICH8)

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## *ICH guidelines*

- Q8 (R2) – Pharmaceutical Development
- Q9 – Quality Risk Management
- Q10 – Pharmaceutical Quality System

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## Critical attributes (ICH Q8)



- **Critical Quality Attribute (CQA):** A physical, chemical, biological or microbiological property or characteristic that should be within an appropriate limit, range, or distribution to ensure the desired product quality.
- **Critical Process Parameter (CPP):** A process parameter whose variability has an impact on a critical quality attribute and therefore should be monitored or controlled to ensure the process produces the desired quality.
- **Critical Material Attribute (CMA):** A physical, chemical, biological or microbiological property or characteristic of a material that should be within an appropriate limit, range, or distribution to ensure the desired quality.

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## Terminology



- **Control Strategy:** A planned set of controls, derived from current product and process understanding that ensures process performance and product quality.
- **Design Space:** The multidimensional combination and interaction of input variables (e.g., material attributes) and process parameters that have been demonstrated to provide assurance of quality.
- **Proven Acceptable Range (PAR):** A characterized range of a process parameter for which operation within this range, while keeping other parameters constant, will result in producing a material meeting relevant quality criteria.

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## Terminology

- **Quality Target Product Profile (QTPP):** A prospective summary of the quality characteristics of a drug product that ideally will be achieved to ensure the desired quality, taking into account safety and efficacy of the drug product.

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## How to achieve QbD objectives

- Product and process characteristics important to desired performance must be derived from **a combination of prior knowledge and experimental assessment** during product development.
- From this knowledge and data, a multivariate model **linking product and process measurements and desired attributes** may be constructed.
- Clinical study would then be viewed as **confirmatory performance testing** of the model.

Janet Woodcock (Am Pharm Rev, 2004)

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## How to achieve QbD objectives

The final link between the product and the customer-driven quality attributes is the quality system for manufacturing.

Ideally, the quality system reflects and addresses

- customer requirements
- ensures integration of product and process knowledge gained during development
- ensures ongoing control of manufacturing processes, and
- enables continuous improvement

Janet Woodcock (Am Pharm Rev, 2004)

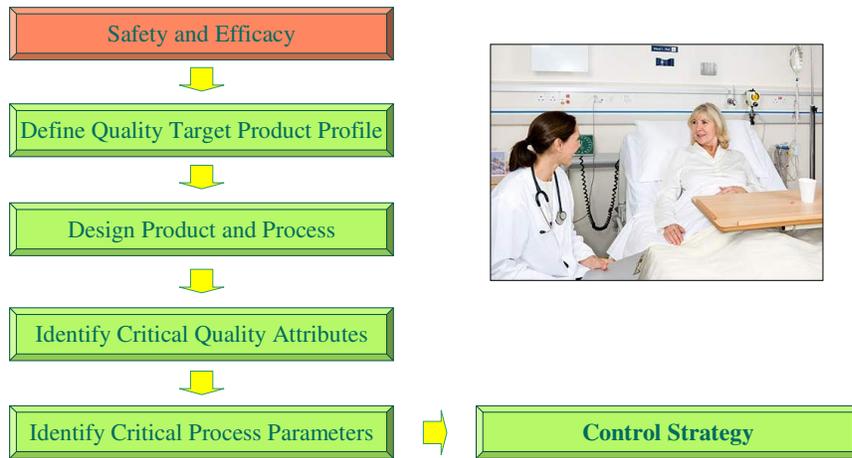
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## Approaches to Pharmaceutical Development

Aspects	Traditional	QbD
<b>Pharmaceutical development</b>	Empirical; typically univariate experiments	Systematic; multivariate experiments
<b>Manufacturing process</b>	Fixed; validation on 3 initial full-scale batches; focus on reproducibility	Adjustable within design space; continuous verification within design space; focus on control strategy and robustness
<b>Process control</b>	In-process testing for go/no-go; offline analysis w/slow response	PAT utilized for feedback and feed forward at real time
<b>Product specification</b>	Primary means of quality control; based on batch data	Part of the overall quality control strategy; based on desired product performance
<b>Control strategy</b>	Mainly by intermediate and end-product testing	Risk-based; controls shifted upstream; real-time release
<b>Lifecycle management</b>	Reactive to problems & OOS; post-approval changes needed	Continual improvement enabled within design space

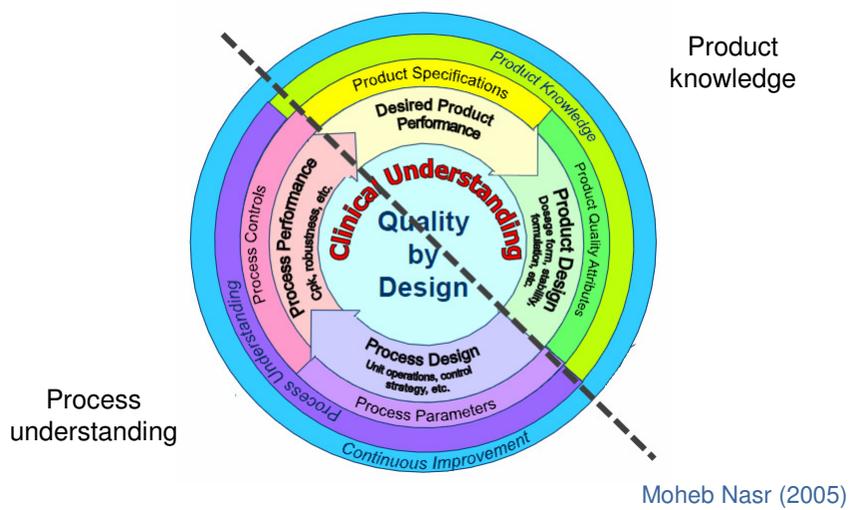
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## The QbD process



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## The QbD cycle



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## QbD tools

- Design of Experiments (DOE)
- Risk assessment tools:
  - Failure Mode and Effect Analysis (FMEA)
  - Risk assessment spreadsheets
  - Ishikawa (“fishbone”) analysis
- Process Analytical Technology (PAT)

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## The Design Space

- Multi-dimensional space that encompasses combinations of product design, manufacturing process design, manufacturing process parameters and raw material quality that provide assurance of suitable quality and performance

$$\text{Design Space} = \{x \mid P(Y \in A \mid X = x) \geq 1 - \alpha\}$$

- The Design Space is simply the set of all *reliable* recipes
- The Design Space **is not** the set of all recipes whose results **on average** (across batches) meet product specifications

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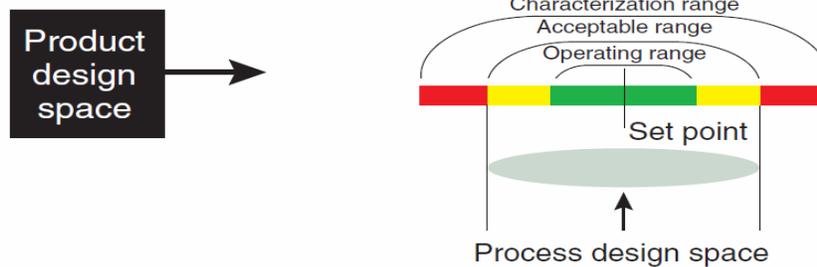
## Process understanding

A process is well understood when:

- All **critical sources of variability** are identified and explained;
- **Variability is managed** by the process; and,
- Product **quality attributes can be accurately and reliably predicted** over the design space

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## The creation of process design space

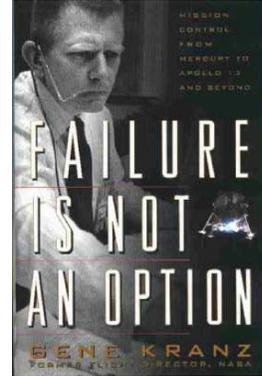


Rathore & Winkle (Nature Biotechnology, 2009)

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## FMEA Failure Mode and Effects Analysis

- FMEA is a risk-assessment tool that was developed after the end of WW-II in the US military
- The first large project to use FMEA was NASA's Apollo space mission to the Moon, with the idea of "making it right the first time"
- During the late 70's and 80's, FMEA was adopted by Ford Motor Company and others American automotive industry (AIAG). From there it penetrated into the electronics, plastic & other industries, which supply to the automotive industry



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## FMEA methodology

- FMEA starts to be applied in the pharmaceutical industry as a tool for risk assessment and risk mitigation
- With a few changes, the FDA adopted Ford's format of FMEA
- FMEA is basically a brainstorming process of mapping all potential causes of failures in a system / a product / an activity with the intension to identify sources of risk
- An important supplement to FMEA is a Control Plan or Control Strategy

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## FMEA methodology

- In FMEA three questions are asked:
  - What could go wrong (**Failure Mode**)
  - What would be the effect of the failure, assuming that it actually happened (**Severity**)
  - What is the chance to detect the failure after it occurred (**Detectability**)
- Each of the three inputs gets a score, usually from 1 to 5 or 1 to 10

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## FMEA methodology

- A Risk Priority Number (RPN) is calculated from multiplying the three scores
- The list of RPNs is sorted in a Pareto way
- Some threshold may be set for RPNs to decide which issues are the most critical ones and should result corrective actions
- Knowledge gaps may be covered with experimentation such as DOE

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## *FMEA benefits*

- Discovers **potential** (up front) single-point failures
- Leverages process understanding and sets a light on gaps in knowledge
- Increases the probability of meeting the schedule for product launch
- Increases the probability of product success
- Mitigating risk

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## *Keys to success*

- Use standard ranking for failure probability, severity and detectability.
- Enforce consistent terminology
- Use FMEA outputs for decision support
- Ensure action items from FMEA are pursued to completion
- Establish a library of FMEA best practices
- FMEA documents are living documents. They should be visited and updated periodically

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## *Limitations and abuse*

- Frequently, human errors and hostile environments are overlooked
- Because the technique examines individual faults taken singly (Single-Point-Faults – SPF), the combined effects of coexisting failures may not be considered
- For complex processes / systems the FMEA process can be extraordinarily tedious and time consuming
- Failure probabilities can be hard to obtain
- RPN “adjusted” to obtain lower values